



How do you manage a "Schedule Driven Project" when you are Driven by Safety?

PRESENTED BY: Rick Stumph

#### Introduction

#### **Rick Stumph**

Graduated from Central Washington University

Over 14 years of Refinery Experience

- Large Capital Construction
- Small Capital Construction
- Maintenance
- Turnaround

Site Manager for Matrix Service at BP Cherry Point Refinery

# Safety Driven or Schedule Driven?

MATRIX SERVICE

A quote from a good Leader: • "This is not a schedule driven project, this is a Safety Driven Project" by Bruce Lierman. What did I learn from this Meeting?

MATRIX SERVICE

### #1

**Every Construction Project** has its "Pressure Points".

- Schedule
- Cost
- Production
- MATRIX SERVICE

## #2

How do you make Safety the driving force behind how you manager you Construction "Pressure Points"

It is easy to get caught up in Projects Pressure Points "Pressure Points"

#3

# Safety Driven Ideas to Manage the Construction "Pressure Points".



Weekly All Hands Meetings

- All contractors and clients involved
- Discipline Superintendents led meeting
  - Discuss what is going to be done that week in their department
  - A safety mitigation plan for their work.
- Relevant Safety message from Safety Professionals
- Management Engagement
  - Recognition of achievement
  - Awards
  - Maintaining Alignment with Safety Goals.

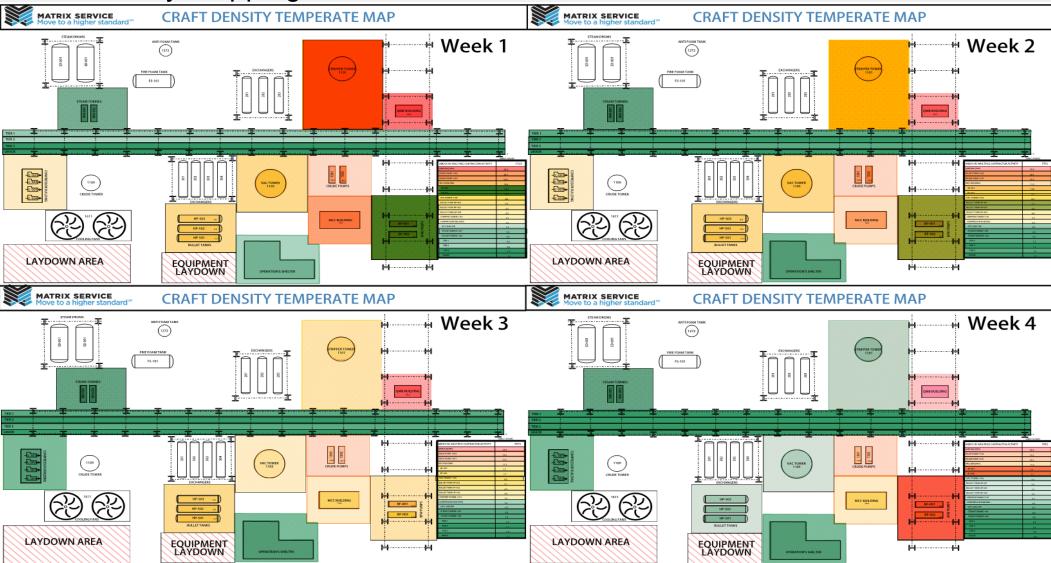


Weekly Safety Driven Schedule Meetings

- All Contractors and Clients Involvement
- Frontline Supervision "Buy In" on the scheduled Activities
- Have the Decision Makers and Executers in the room.



#### Craft Density Mapping



#### Foremen's Forum

- Include all contractors and Client
- Buy them lunch
- Establish a Open line of Communication with your front line supervisors.
- Get Direct Feedback from your Frontline
- Keep the Superintendent and General foremen out of the meeting to get candid feedback.



#### Safety Goal Setting

- Measurable
- Need to have buy in at all levels
- Celebrate Milestones
- Don't allow achievements to be a point to let your guard down!





#### Investigate you Recordable Precursors

- Don't allow yourself to focus on the incidents that are Recordables.
- Focus on all incidents that had the potential to be Recordables.
- More opportunities to learn
- Aim Small Miss Small
- Engauge craft in your investigations of Potential Recordables.





# Ideas / Q&A

