How do you manage a “Schedule Driven Project” when you are Driven by Safety?

PRESENTED BY: Rick Stumph
Introduction

Rick Stumph

Graduated from Central Washington University

Over 14 years of Refinery Experience
  • Large Capital Construction
  • Small Capital Construction
  • Maintenance
  • Turnaround

Site Manager for Matrix Service at BP Cherry Point Refinery
Safety Driven or Schedule Driven?
A quote from a good Leader:
• “This is not a schedule driven project, this is a Safety Driven Project” by Bruce Lierman.
What did I learn from this Meeting?
Every Construction Project has its “Pressure Points”.

- Schedule
- Cost
- Production
- Logistic
#2

How do you make Safety the driving force behind how you manager you Construction “Pressure Points”
# 3

It is easy to get caught up in Projects Pressure Points “Pressure Points”
Safety Driven Ideas to Manage the Construction “Pressure Points”.
Weekly All Hands Meetings

• All contractors and clients involved
• Discipline Superintendents led meeting
  • Discuss what is going to be done that week in their department
  • A safety mitigation plan for their work.
• Relevant Safety message from Safety Professionals
• Management Engagement
  • Recognition of achievement
  • Awards
  • Maintaining Alignment with Safety Goals.
Weekly Safety Driven Schedule Meetings

• All Contractors and Clients Involvement
• Frontline Supervision “Buy In” on the scheduled Activities
• Have the Decision Makers and Executers in the room.
Foremen’s Forum

• Include all contractors and Client
• Buy them lunch
• Establish a Open line of Communication with your front line supervisors.
• Get Direct Feedback from your Frontline
• Keep the Superintendent and General foremen out of the meeting to get candid feedback.
Safety Goal Setting

- Measurable
- Need to have buy in at all levels
- Celebrate Milestones
- Don’t allow achievements to be a point to let your guard down!
Investigate your Recordable Precursors

- Don’t allow yourself to focus on the incidents that are Recordables.
- Focus on all incidents that had the potential to be Recordables.
- More opportunities to learn
- Aim Small Miss Small
- Engage in the craft by investigating Potential Recordables.
Ideas / Q&A