# An Integral Approach to Generating High Performance Safety

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## Three things I want you to walk away with today:

- What it means to be an Integral Leader for Safety
- An experience of taking an Integral Perspective
- Example of what good looks like: An Incident and Injury Free project



## INTERIOR (Subjective)

### **EXTERIOR** (Objective)

INDIVIDUAL

- Intentions
- Commitments
- Interpretations
- Values
- Emotions

- Behavior
- Action
- Facts
- Spending
- Body Language

INTEGRAL

**ACHIEVING** 

CONFORMING

GROUP

- Culture
- Norms
- Shared Values
- Collective Beliefs
- Shared Understanding

#### REACTING

- Social Systems
- Policies & Procedures
- Resource Allocation
- Collective Action
- Contracts

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**An Integral Approach** 



## Practice using an "Integral Lens"

- While viewing the video, consider the following questions:
  - 1. Personal: What are the *attitudes*, *values* and *beliefs* of each key player in the video?
  - 2. Behavioral: What are the critical *behaviors* of individuals that are key to the events in the video?
  - 3. Cultural: What are the *unspoken*, *but accepted* norms of the organization that facilitated the events in the video?
  - 4. Systems: What do you notice about the implementation of the *policies, processes and procedures of the organization in the video*?





### The PRC IIF Protocol

Incident and Injury-Free Culture Kick-Off Meeting

assessing

- 🕽 IIF Align, Design and Plan Process™
  - a) ADP Prep Stage
  - b) ADP Workshop
  - c) ADP Plan Completion and Execution Stage
- Ŭ IIF Leadership Team™ Launch & Training

Team members are operating in a strategic, coordinated manner with clear accountabilities and schedules designed to generate IIF results.

#### **ASSESSING**

- Integral Safety Assessment™
  - a) Early Phase
  - b) Construction Phase
  - c) Project Team
  - d) Individual Leader
- IIF Listening Tour
- IIF Pulse Survey
- IIF Health Status Assesment

**Team members** have a current, accurate integral understanding of what is present and missing relative to IIF performance.

#### **ENGAGING**

- IIF Commitment Workshop™
- IIF Engagement Workshop™
- IIF Orientation Workshop™

**Team members** believe that incident and injury-free performance is doable, are committed to that result and enrolling others in is this possibility.

#### **DEVELOPING SKILLS**

- Leading IIF in Action™
- Coaching IIF in Action™
- Living IIF in Action™

#### **SUSTAINING**

- 🍑 IIF Coaching™
  - a) PLT Coaching
  - b) IIF LT Coaching
  - c) Leader Coaching
  - d) Contractor Coaching
- **∭** *IIF Trainer* Certification
- **∭** IIF Refresher™ Workshop
- IF Completion/Lessons Learned Reviews

**Team members** Team members are highly are learning and capable at adapting in thinking, ways that conversing, and performing their daily work activities in ways that foster incident and injury-free performance.

continually regenerate the intentions. behaviors. culture and systems created in the other protocol stages.



## When you go back to your site...

- Use the integral "lens" to view your organization to gain new access to actions and results.
- View both Incident and Injury investigations from an Integral perspective
- Generate an inspiring vision for your organization that everyone will want to work toward!

