





# Project Hanford PHMC



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Presented to the Northwest Construction Consumer Council



#### **Challenges**

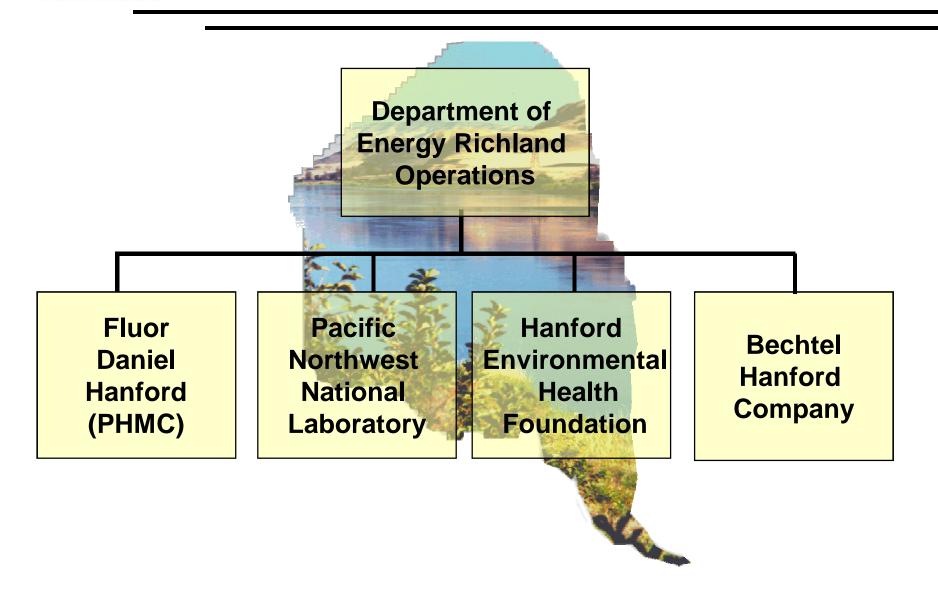


- Y2K problem unprecedented with world-wide implication
- Integrating multiple companies
- Evolving guidance
- Defining scope and strategy
- Completion criteria



#### **Project Hanford**



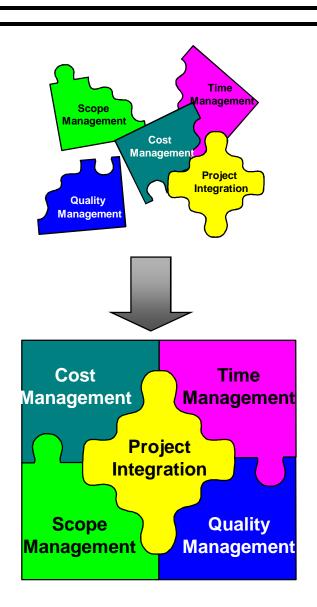




## Project Management and Y2K



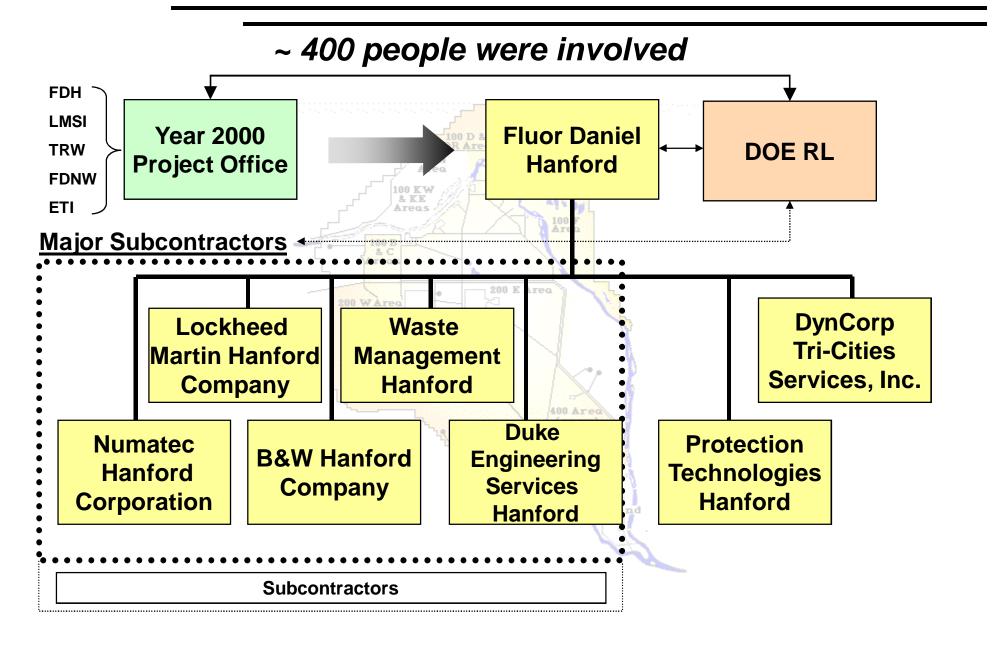
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Project Integration





#### **Project Integration**

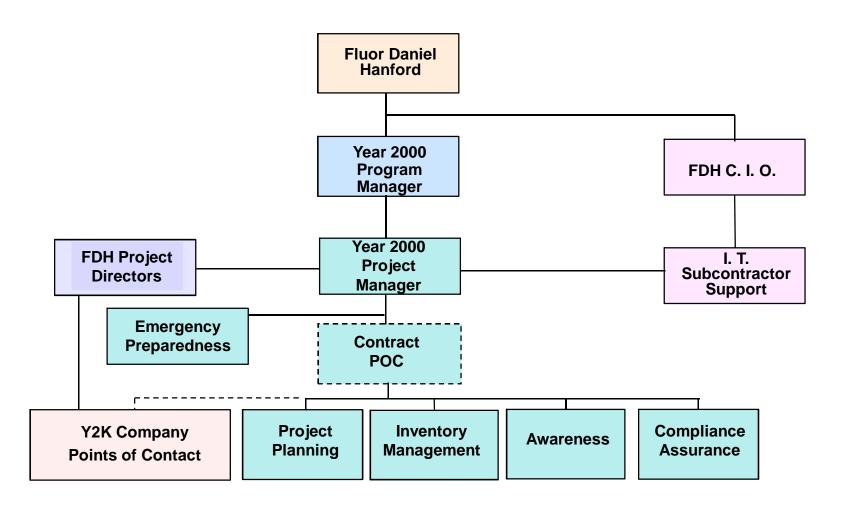






#### **Project Organization**







#### Hanford Y2K Approach



Raise Awareness

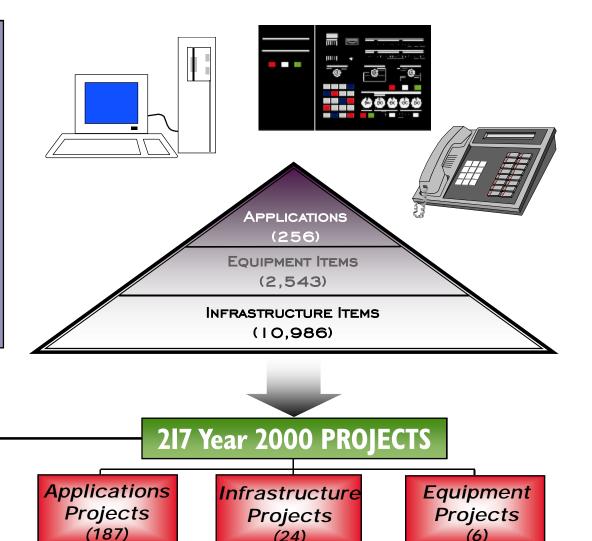
Independent Inventory Verification & Validation Assessment Renovation Contingency **Validation Plans Implementation** Compliance Assurance



#### **Scope Management**



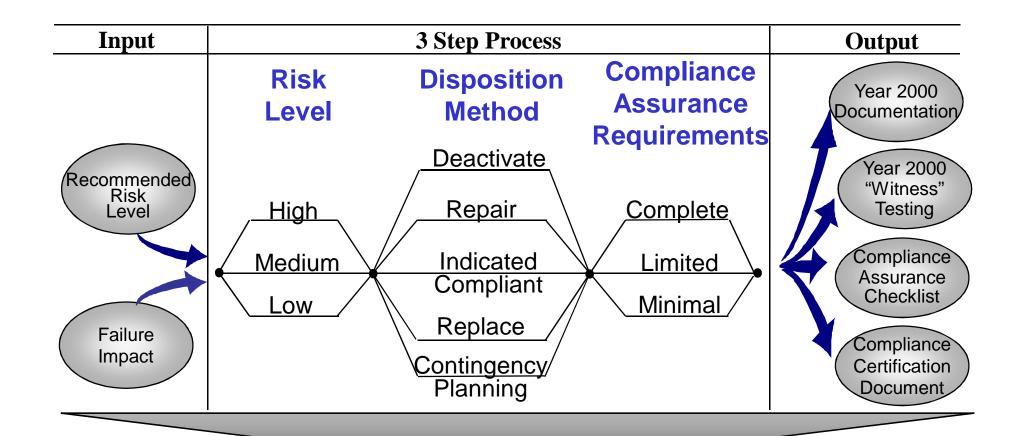
DOE-RL Projects	23		
PHMC Projects	194		
FDH	90		
WMH	18		
DESH	9		
NHC	6		
LMHC	26		
BWHC	27		
DynCorp	18		





#### **Quality/Risk Management**



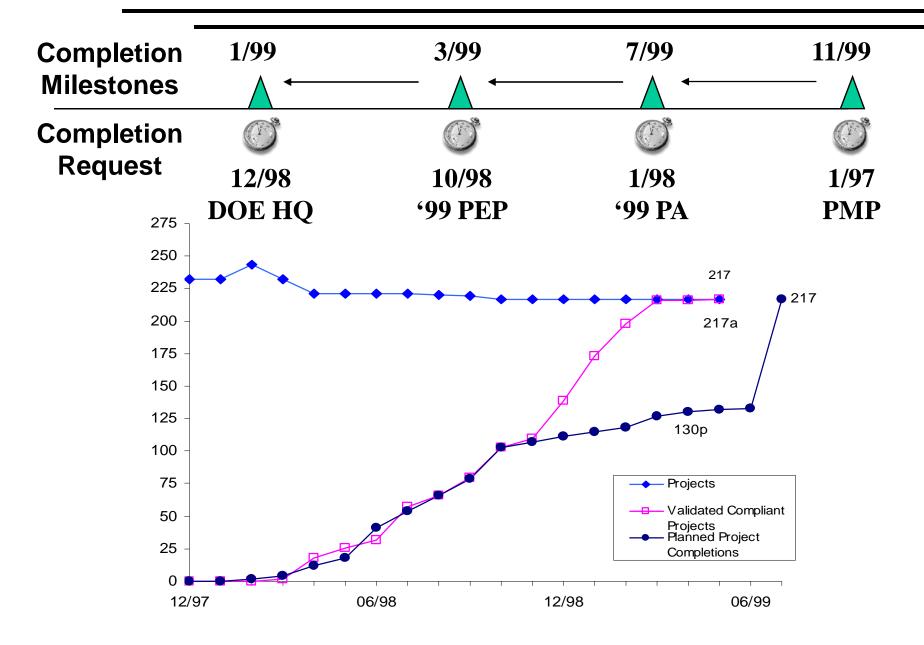


**Compliance Assurance Report** 



#### **Time/Cost Management**

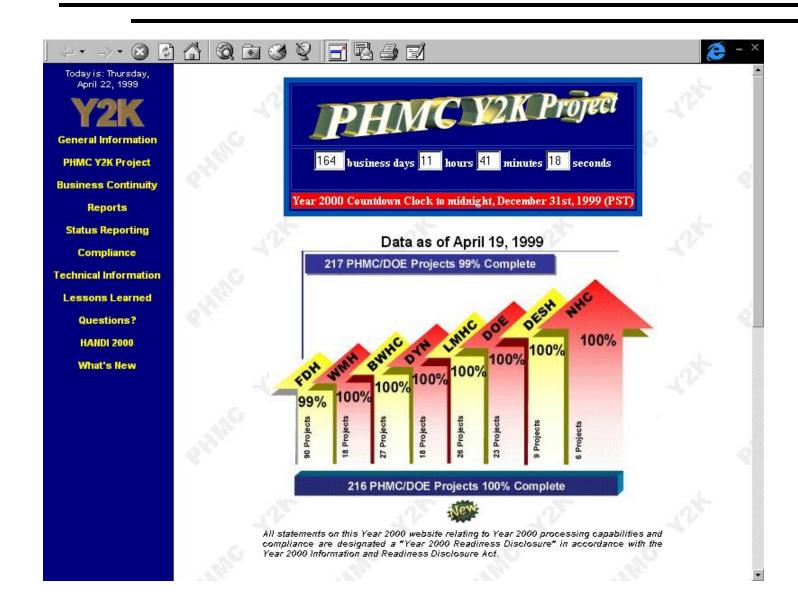






#### PHMC Year 2000 WebPage

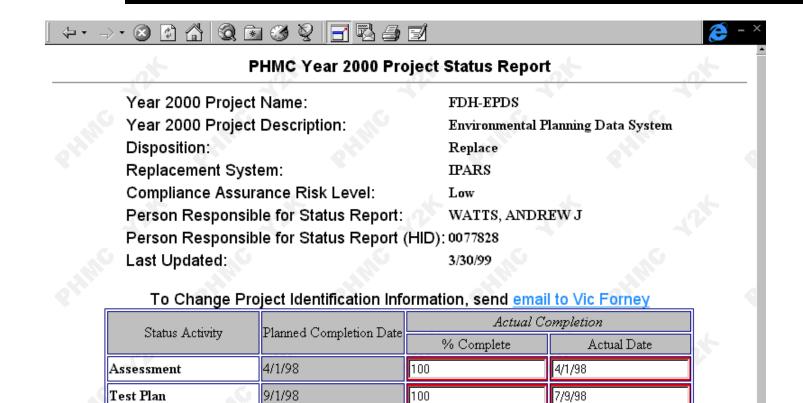






#### PHMC Year 2000 Status





100

100

100

9/14/98

3/4/99

3/11/99

3/12/99

9/15/98

2/10/99

3/12/99

3/12/99

Renovation

Validation

Implementation

Contingency Plan

Compliance Assurance

Compliance Certification 2/15/99



### **Stoplight Chart**

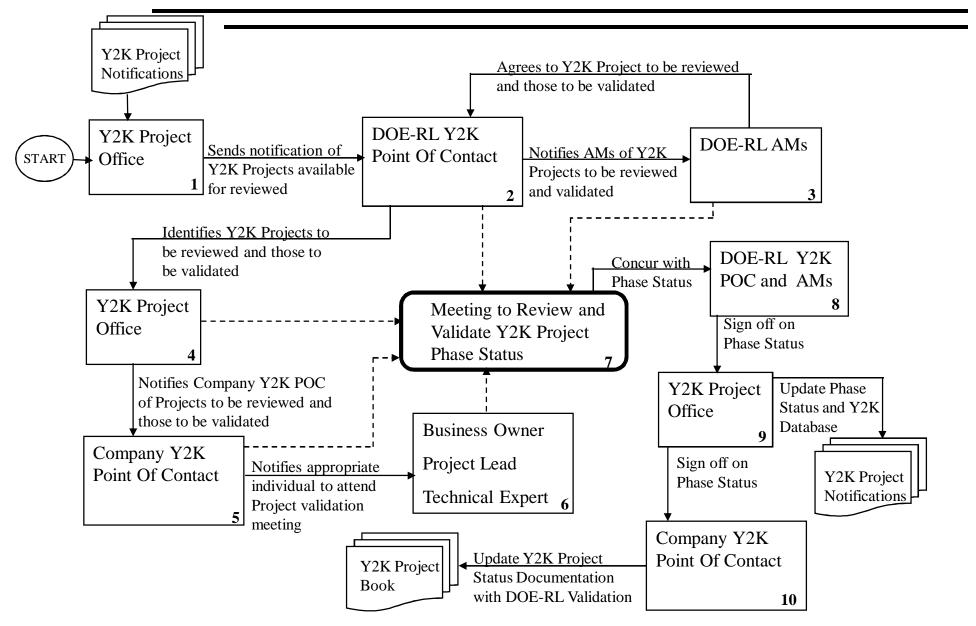


	Project Name	Project Disposition	Assessment (9/30/1998)	Test Plan (6/15/1998)	Renovation (9/15/1998)	Validation (2/15/1999)	Implementa tion (3/31/1999)	Compliance Assurance (7/31/1999)
145	LMHC-ASPEN	Compliant	5/6/98	5/6/98	5/6/98	5/6/98	5/6/98	5/6/98
146	LMHC-CASS	Deactivate	6/10/98	6/15/98	11/30/98	12/15/98	2/28/99	3/31/99
147	LMHC-DACS	Repair	5/7/98	6/15/98	9/9/98	9/17/98	3/31/99	3/31/99
148	LMHC-Dedicated Fileservers	Repair	8/26/98	8/26/98	9/9/98	10/14/98	3/31/99	7/31/99
149	LMHC-DWVC	Deactivate	6/15/98	6/15/98	2/8/99	2/15/99	2/15/99	3/31/99
150	LMHC-Equipment	Repair	8/12/98	8/15/98	9/14/98	2/15/99	3/31/99	7/31/99
151	LMHC-ERMI	Repair	5/21/98	6/10/98	9/15/98	9/27/98	10/30/98	11/15/98
152	LMHC-GCS	Repair	6/15/98	6/15/98	9/11/98	2/15/99	3/31/99	7/31/99
153	LMHC-GMS-2	Repair	5/15/98	6/15/98	9/12/98	2/15/99	3/15/99	3/31/99
154	LMHC-HTWOS	Compliant	5/21/98	5/21/98	5/21/98	5/21/98	5/21/98	5/29/98
	LMHC-JCS - ADP	Repair	6/15/98	6/15/98	7/17/98	7/17/98	7/17/98	7/17/98
156	LMHC-LOWVP	Repair	5/11/98	6/8/98	7/16/98			8/14/98
	LMHC-MEL	Repair	6/15/98	6/15/98	9/9/98	11/30/98	1/31/99	
158	LMHC-Network PCs	Contingency Plan	4/18/98	6/15/98	8/12/98	10/12/98	11/30/98	12/31/98
		On schedule for date in block						
		At risk - Within 30 days and less than 50% complete for date in block						
		Missed planning date for date in block						
		Completed						
		DOE-HQ reported proje						
		Missed OMB milestone						



#### Validation/Completion







#### **Benefits/Accomplishments**



- 217 Projects
- Desktop Software (1,400 --> ~100)
- Information System Cleanup
- ERP Handi 2000
- Ownership
- Performance Agreements
  - '98 PA Exceeded
  - '99 PA Exceeded
  - '99 PEP Exceeded



#### **Keys to Success**



- Managed as a Project (cost, schedule and performance baseline management)
- Participants took ownership of the project
- Open, frequent, timely communications
- Corporate and senior management backing
- Consistency of personnel
- Successes recognized and celebrated in group settings and timely
- Training, training, training